STATUTORYINFORMATION





STATUTORY INFORMATION

BUSINESS ACTIVITIES

LIST OF CATEGORY 1 BUSINESS ACTIVITIES

- Tamworth Regional Airport
- Tamworth Regional Council Pilot Training Facility
- Tamworth Regional Council Waste Management
- Tamworth Regional Council Combined Sewerage Service
- Tamworth Regional Council Combined Water Supplies

LIST OF CATEGORY 2 BUSINESS ACTIVITIES

Council has no Category 2 Business Activities

Income Statement	Water \$,000	Sewerage \$,000	Airport \$,000	Pilot Training Facility \$,000	Waste \$,000
Total Income from Continuing Operations	19,501	24,663	2,907	633	16,757
Total Expenses from Continuing Operations	22,941	20,150	4,694	1,242	15,470
Surplus (Deficit) from Continuing Operations before Capital Amounts	(3,440)	4,513	(1,787)	(609)	1,287
Grants and Contributions provided for capital purposes	4,904	4,232	388	-	361
Corporate Taxation Equivalent	-	(1,128)	-	-	-322
Surplus (Deficit) after Tax	1,464	7,617	(1,399)	(609)	1,326
Opening Retained Profits	185,827	207,714	24,730	(1,277)	22,345
NCP Tax Equivalents retained	124	143	235	-	37
Debt Guarantee Fee retained	106	287	12	46	322
Corporate Tax Equivalent retained	-	1,128	-	-	-
Dividends Paid and Dividends Payable	(71)	(66)	-	-	-
Closing Retained Profits	187,450	216,823	23,578	(1,840)	24,030
Rate of Return on Capital	(1.10%)	2.30%	(2.30%)	0.00%	6.20%
Notional Subsidy from Council	13,215	3,810	4,371	269	-

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Balance Sheet	Water \$,000	Sewerage \$,000	Airport \$,000	Pilot Training Facility \$,000	Waste \$,000
Current Assets	43,471	59,238	1,856	70	21,057
Non-Current Assets	289,475	304,368	75,195	20,000	32,932
Total Assets	332,946	363,606	77,051	20,070	53,989
Current Liabilities	3,110	3,329	950	3,354	4,135
Non-Current Liabilities	22,218	24,221	2,074	18,556	12,766
Total Liabilities	25,328	27,550	3,024	21,910	16,901
Net Assets	307,618	336,056	74,027	(1,840)	37,088
Retained Earnings	187,450	216,824	23,578	(1,840)	24,030
Asset Revaluation Reserve	120,168	119,232	50,449	-	13,058
Total Equity	307,618	336,056	74,027	(1,840)	37,088

COMPANIES CONTROLLED BY COUNCIL

Council held no controlling interest in any company for the 12 months period ending 30 June 2022.



Australian Equine and Livestock Centre, Tamworth

COMPANION ANIMALS MANAGEMENT

Council employs Rangers who are primarily responsible for administering the Companion Animals Act 1998. Rangers patrol Tamworth and the towns and villages within the regional area to provide companion animal owners with support, education and regulation. Activities to enforce and ensure compliance with the Act and Regulation undertaken in 2021/22 are listed below.

POUND DATA COLLECTION RETURNS

Council reports annually on the statistics of impounded animals in the Tamworth region. This information is provided to the Office of Local Government, and forms part of the Survey of Council Seizures of Cats and Dogs. A brief summary of the pound data collections for the year is presented in the table below.

Activity	Cats	Dogs	Total 2021/22
Seized	0	158	158
Brought to pound by the public	322	589	911
Surrendered by Owner	24	119	143
Reclaimed by owner	22	231	253
Euthanised on owner request	6	68	74
Euthanised un-rehomed	2	13	15
Euthanised unsuitable	1	29	30
Euthanised due to illness	23	15	38
Euthanised Feral/Infant	207	0	207
Sold	33	76	109
Sold to approved organisation	55	184	239
Died at pound due to illness	0	0	0

DOG ATTACK STATISTICS

Dog attacks reported and investigated by Council's Rangers are entered into the Companion Animals Database, in accordance with the requirements of the Companion Animals Act 1998. During the 2021/22 financial year there were 296 dog attacks reported to Council which were investigated, of these 42 were assessed as dog attacks, as prescribed by the Companion Animals Act and reported on the Companion Animals Database in comparison, there were 264 dog attacks in the 2020/21 financial year.

FUNDS SPENT ON COMPANION ANIMAL MANAGEMENT AND ACTIVITIES

Funding spent by Council in 2021/22 totaled \$442,291.00. This figure includes the employment of four Rangers and two Companion Animal Officers, the operational and maintenance of Council's animal holding facility, as well as annual educational and awareness activities.

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Ross Briggs Manager, Compliance

EDUCATIONAL ACTIVITIES

The Strategic Companion Animal Management Plan (SCAMP) contains objectives for undertaking companion animal awareness and educational activities. Council conducts a SCAMP community meeting every quarter which allows community members and interested parties in animal welfare (vets, RSPCA and animal shelters etc.) to get together to raise issues of concern and identify priorities for action.

Due to COVID-19 these meetings were not held in 2021, however started again in February 2022.

STRATEGIES TO PROMOTE THE DE-SEXING AND PERMANENT IDENTIFICATION OF COMPANION **ANIMALS**

It is recognised that the de-sexing of cats and dogs helps to reduce nuisance behaviours/traits such as roaming. aggression and the production of unwanted litters.

Activities held during 2021/22 were two microchipping days (these activities were conducted with the New England TAFE and the RSPCA conducting parvo vaccinations) as part of Council's program to aid in the responsible ownership of a companion animal.

STRATEGIES TO REDUCE EUTHANASIA RATES

Council's Facebook page for the pound allows members of the public to view unclaimed animals. Since being launched, the Facebook page now has over 16,488 followers. Euthanasia rates are subject to seasonal fluctuations and occasionally rates will increase despite Council's best efforts. The rate for 2021/22 was 27.3%. (This is calculated on the combined numbers of cats and dogs entering the pound)

OFF LEASH AREAS

Council provides seven designated off-leash areas in the region. Five are located in Tamworth: Calala (Harrier Parade Park), Chauvel Park, Jewry Street, Western Levee Bank, George Street and Powerhouse Park, Carthage Street. The Powerhouse Park off-leash area is fenced and has agility equipment installed. There are off-leash areas in Barraba on the land at the corner of Alice Street and West Street, and the other is in Manilla showground.

2021/22 MAJOR CONTRACTS AWARDED

Details of each contract awarded by Council; other than employment contracts and contracts that had a value greater than \$150,000, is presented in the table below. An * indicates that the value is indicative.

CONTRACT	AWARDED TO	GST Inclusive \$
Detailed Design for Moonbi to Hallsville Project	Local Governement Engineering Servicces	155,535.60
Asbestos Remediation of the Tamworth BMX Track	Intergrated Constructed Equipment (ICE) Pty Ltd (t/a Fenwick Demolition and Dirt)	159,280.00
Construction of Disability Transport Hub Infrastructure	TPE Enterprises Pty Ltd	159,747.50
Design and Construction of Pedestrian Fencing for Tamworth LGA	ENCAT Pty Ltd	190,922.90
Design and Construction of Changing Places Facility	Landmark Products Pty Ltd	201,872.00
Construction of the Bicentennial Park River Walk	Kingsline Pty Ltd	203,126.00
Viaduct Park - Construction of Pump Track and Half Basketball Court	Haley Constructions	204,085.20
Regional Drought Resilience Planning Program	WSP Pty Ltd	212,872.00
2022 Tamworth Country Music Festival - Supply, Install and Operate Sound, Vision and Lighting Production for a number of sites and events in the Tamworth CBD	Eclipse Lighting and Sound	219,868.60
Construction of Greg Norman Drive / Warwick Road Shared Path	MMT Contracting Pty Ltd	220,888.89
Tamworth Global Gateway Park (TGGP) - Entrance Statement and Signage Construction	Best Practice Constructions Pty Ltd	247,774.55
Supply and Delivery of One (1) Truck-Mounted Mechanical Street Sweeper	Rosmech Sales and Services Pty Ltd	274,743.70
Forest Road Landfill Concrete Crushing	BMR Quarries Pty Ltd	288,209.90
Streetlighting Works for Oxley Highway and Country Road Roundabout Westdale	Midstate Power Pty Ltd	288,420.00
Supply and Delivery of Five (5) Wide-Area Mowers	Peel Outdoors Pty Ltd	293,804.50
Emerald Avenue Sewer Reconstruction	Finn Valley Plan and Civil	300,134.13
amworth and Surrounding Footpath Construction	Danste Civil	301,802.09
Tamworth Global Gateway Park (TGGP) Soft Landscaping, Installation and Maintenance	Kirkvale Pty Ltd T/A Envirostay	317,100.00
CCTV Investigation Clean and Condition Assessment of Sewer Mains and Access Chambers	Fenech Group Pty Ltd	380,632.45
Sewer Vent Removal and Safe Disposal with Supply and Installation of Stainless Steel Vents in the Famworth Area	SVSR Pty Ltd	382,498.60
Construction of Outfall Channel Off Culvert 5 - Famworth Global Gateway Park (TGGP) Trunk Stormwater Project	WTC Earthmoving Pty Ltd	402,674.92
Design and Construction of Sport Field Lighting Riverside 3	Shanahans Electrical	442,927.10
Electrical Relocation Works for the Intermodal Freight Hub Rail Spur, Westdale NSW	Ultegra Pty Ltd	449,151.73
Bligh Street Shared Path - North to Monteray	Folwick Construction Pty Ltd	546,700.00

CONTRACT	AWARDED TO	GST Inclusive \$
Construction of Kent Street Shared Path Duri Road to Goonoo Goonoo Road South Tamworth	GLC Civil Projects Pty Ltd	653,003.13
Construction of Davidson Lane and Pullmans Lane Upgrades	TPE Pty Ltd	921,624.00
Supply and Delivery of Two (2) Bogie Drive Tar Patching Trucks	Ausroads Systems Pty Ltd	1,013,902.00
Watermain Constructions Projects - Griffin Rawson and Flinders	Infrastructure Renewal services, PJ Plumbing & Civil Pty Ltd	1,035,137.40
Rehabilitation of Sewer Mains by In-Situ Relining	Pipeline Watertech Pty Ltd	1,061,582.50
Werris Creek Road - Supply and Install Box Culvert Extensions	Folwick Construction Pty Ltd	1,446,412.00
Supply Only and Supply and Lay of Asphalt	BMR Quarries	1,464,280.40
Tamworth Effluent Reuse Farm - Two (2) Centre Pivot Irrigators plus Associated Infrastructure	AGnVET Management Services Pty Ltd	1,532,813.21
Tamworth Global Gateway Park (TGGP) - Stage 3 - Business Park Stage 1	Daracon Contractors Pty Ltd	1,979,200.70
Design and Construct for Treloar Park Tennis court Upgrade	Sports Build Pty Ltd	2,214,241.70
Supply and Delivery of Six (6) Heavy Rigid 6x4 tipping trucks and Four (4) Tri-axle Super Dog Tipping Trailers	Brown and Hurley Group, Pickles Auctions	3,921,164.01
Bournes Lane Reservoir and Pipeline	Leed Engineering and Construction Pty Ltd	5,487,900.00
Automated Meter Reading and Data Management Project	Taggle Systems Pty Ltd	6,040,246.22
Australian Equine and Livestock Events Centre (AELEC) - Supply an Delivery of Produce	Furneys Stock Fees	Commission
Regional Procurement - Supply and Delivery of Industrial Hardware	J Blackwood and Son Pty Limited	Not Specified
Industry Economic Enhancement Plan	Eventful Answers Australia	\$730 per day
Supply and Delivery of Items Stolen from Goddard Lane Compound	Hart Rural, Western Ranger Motorcycles	Various
50th Festival Celebration - Photography Exhibition	Various	Various
2021 Tamworth LGA Disaster Rehabilitation Works	TPE Enterprises Pty Ltd	Schedule of Rates *
Renewable Energy Supply at the Tamworth Global Gateway Park	Flow Power	Schedule of Rates *
Hydromulching of the Tamworth Global Gateway Park Trunk Stormwater Channel Bulk Earthworks Westdale	Valley Hydramulch & Revetation	Schedule of Rates *
Green Waste Processing - Forest Road Landfill	Renew Organics Pty Ltd	Schedule of Rates *
Wet Hire Conveyor for Country Road Roundabout Steel Fibre Concrete Placement	Product Placement Solutions Pty Ltd	Schedule of Rates *
Rangari Road Upgrade	Maas Civil Pty Ltd	Schedule of Rates*
Grounds Maintenance for Water and Waste Facilities for Tamworth Regional Council	Summit Open Space Services	Schedule of Rates *

^{*} Schedule of Rates - Contract is based on a schedule of rates depending on amount of work, services or goods supplied.

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DISABILITY INCLUSION ACT 2014

In 2017-18 Tamworth Regional Council formally adopted a Disability Action Plan for the period 2017-2021 (22). The plan sets out strategies and actions for Council and the Community to deliver to enable people living with a disability to participate fully in their community.

Disability Access Working Group expression of interest process was undertaken and appointed 10 new members. This group respresents a diverse range of lived experience, backgrounds and ages 16 – 87.

Access Awards for Individual, Community Group and Business were included as categories in Councils Community 'Local Legend' Awards event in 2021.

Developing positive community attitudes and behaviors Access awards for individual, Commonality Group and Business was included in the 'Local Legend Awards event.

Youth Week activities featured an Accessible Sports Day at the Tamworth Sports Dome run by and led by a young person with disability.

The Tamworth Sports Dome supported Sport NSW to deliver Activate Inclusion Sports Days (AISD) aimed at students with mental health, learning difficulties, physical, intellectual and sensory disability. The program provided adaptive sport and recreation activities that built core skills and confidence in physical activity, with the support of specialised coaches on hand to run each activity.

The Tamworth Country Music festival ensured portable ramp access was provided across all stages in the main CBD area of the festival.

Construction of the Tamworth Changing Places Facility and Accessible Transport Hub in the heart of the CBD's Bicentennial Park. The facility features a transport component for community transport service providers and a 'Changing Places' facility to help many residents and visitors to the city living with a chronic illness, disability or those in advanced age feel more comfortable to visit the Tamworth CBD.

Work continued in delivering ten new footpaths and two new shared paths across the Tamworth region, including completion of an accessible pathway to link all facilities in the Victoria Park precinct, including disability parking spaces. In 2021, Tamworth Regional Council adopted Tamworth's Active Transport Strategy, which will ensure Council continues to improve access for people with disabilities to the community. The Active Transport Strategy will see greater connectivity between disabled parking spaces and footpaths, and will ensure people of all abilities and ages are catered for when planning and constructing infrastructure

EQUAL EMPLOYMENT OPPORTUNITIES

Code of Conduct training is delivered to all staff across the organisation. This training highlights the importance of treating all staff and customers with respect and reinforced that discrimination of any form will not be accepted by the organisation. All position descriptions include the requirement to demonstrate behaviour in accordance with EEO principles.

LABOUR DAY STATISTICS – 25 May 2022 (new legislation)

The Office of Local Government Section 217 of the Local Government (General) Regulation 2021 has been amended to require councils to report on their employment practices in their annual reports. This was designed to allow greater scrutiny of councils' employment practices by their governing bodies, their communities, and key stakeholders such as the unions.

The Labour Day statistics are outlined below.

Labour Statistics	Numbers
Permanent Full time Basis	509
Permanent Part time basis	40
Casual Basis	9
Fixed term contract	14
Senior Staff	6
Persons engage by Council under a contract	30
Apprentices or trainees	30

FINANCIAL PERFORMANCE INDICATORS

Consolidated Funds	Indicators	Industry Standard	2020/21	2021/22
Operating Performance Ratio	The ratio measures Council's achievement of containing operating expenditure within operating revenue.	greater than 0.00%	1.56%	0.37%
Unrestricted Current Ratio	The Unrestricted Current Ratio is a measure of Council's ability to meet its financial obligations, in particular, its immediate ability to repay its short-term (current) debts.	greater than 1.5x	2.55x	2.48x
Debt Service Cover Ratio	This ratio is an assessment of the degree that operating revenues cover debt repayment commitments.	greater than 2.0x	3.52x	3.22x
Own Source Operating Revenue Ratio	This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.	greater than 60%	64.63%	59.59%
Building and Infrastructure Renewals Ratio	The Building and Infrastructure Renewals Ratio is an assessment of the rate at which assets are being renewed relative to the rate they are being depreciated (used). Ideally the ratio should be 100%; however this is only possible when budgets allow for an operating surplus and depends on the timing of required works.	ldeally the ratio should be 100%	68.77%	75.66%
Rates, Annual Charges, Interest and Extra Charges Outstanding Ratio	This ratio assesses the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.	less than 10.0%	7.20%	6.68%



Youth Week Accessible Sports Day

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General Fund	Indicators	Industry Standard	2020/21	2021/22
Operating Performance Ratio	The ratio measures Council's achievement of containing operating expenditure within operating revenue.	greater than 0.0%	2.79%	(1.33%)
Unrestricted Current Ratio	The Unrestricted Current Ratio is a measure of Council's ability to meet its financial obligations, in particular, its immediate ability to repay its short-term (current) debts.	greater than 1.5x	2.55x	2.48x
Debt Service Cover Ratio	This ratio is an assessment of the degree that operating revenues cover debt repayment commitments.	greater than 2.0x	5.00x	4.10x

Water Fund	Indicators	Industry Standard	2020/21	2021/22
Operating Performance Ratio	The ratio measures Council's achievement of containing operating expenditure within operating revenue.	greater than 0.0%	(26.72%)	(15.77%)
Unrestricted Current Ratio	The Unrestricted Current Ratio is a measure of Council's ability to meet its financial obligations, in particular, its immediate ability to repay its short-term (current) debts.	greater than 1.5x	18.51x	13.98x
Debt Service Cover Ratio	This ratio is an assessment of the degree that operating revenues cover debt repayment commitments.	greater than 2.0x	1.24x	1.62x

Sewer Fund	Indicators	Industry Standard	2020/21	2021/22
Operating Performance Ratio	The ratio measures Council's achievement of containing operating expenditure within operating revenue.	greater than 0.0%	17.61%	20.33%
Unrestricted Current Ratio	The Unrestricted Current Ratio is a measure of Council's ability to meet its financial obligations, in particular, its immediate ability to repay its short-term (current) debts.	greater than 1.5x	17.48x	17.79x
Debt Service Cover Ratio	This ratio is an assessment of the degree that operating revenues cover debt repayment commitments.	greater than 2.0x	2.43x	2.54x

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FUNCTIONS DELEGATED TO OTHER ORGANISATIONS

Name	Function
Central Northern Regional Library	The Central Northern Regional Library (CNRL) operates under Section 377 of the Local Government Act for the provision, control and management of libraries, library services and information services to the councils of Tamworth, Liverpool Plains Shire, Narrabri Shire, Gwydir Shire, Uralla Shire and Walcha Shire pursuant to the Central Northern Regional Library Agreement.
Tamworth Regional State Emergency Service Administrative Committee	To oversee the delivery of the State Emergency Service within TRC and the discharge of Council's obligations under the State Emergency Service Act 1989.



GOVERNMENT INFORMATION PUBLIC ACCESS (GIPA)

Council is required to prepare an annual report on activities undertaken during the financial year relevant to the Government Information (Public Access) Act, 2009 (GIPA). Our report is provided to the Office of the Information Commissioner. A summary of the key points contained in the GIPA Annual Report is below.

Tamworth Regional Council received 6 formal access and 12 informal applications for the reporting year. There were no access applications received by Tamworth Regional Council during the reporting year that were refused because the disclosure was for information referred to in Schedule 1 of GIPA. Council granted access in full on three applications. Two applications were withdrawn; one due to Council initiating communication with the applicant and the information being shared informally and one because the information was not held by Council. One application was refused.

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SUMMARY OF COSTS INCURRED RELATING TO LEGAL PROCEEDINGS

A summary of the amounts incurred by the council during the 2021/22 financial year in relation to legal proceedings taken by or against the council (including amounts, costs and expenses paid or received by way of out of court settlements, other than those the terms of which are not to be disclosed), and a summary of the state of progress of each legal proceeding and (if it has been finalised) the result, is presented in the table below.

Debt recovery	Status	Cost to Council \$
Debt Recovery costs, recoverable as part of the debt (rates, water and sundry debtors)	Ongoing	386,914.20

Environment/Planning	Status	Cost to Council
Potential future legal proceeding for illegal occupation	Ongoing	Confidential
Planning Matter	Ongoing	Confidential
Planning Matter	Ongoing	Confidential

Insurance claims	Status	Cost to Council
Injury on Council land	Finalised	Confidential
Injury on Council land	Finalised	Confidential
Injury on Council land	Finalised	Confidential
Injury on Council land	Ongoing	Confidential

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OVERSEAS TRAVEL

Council made the following overseas trips during 2021/22

Who	Date from	Date to	Overseas Destination	Purpose
Paul Bennett	25/04/2022	30/04/2022	London	Statewide Mutual - annual delegation to London to assist with negotiation of future insurance coverage for member Council's

PLANNING AGREEMENTS

Under the Environment Planning and Assessment Act, 1979, Council is required to report on any planning agreements that were in force during the financial year.

Planning agreements are voluntary agreements or other arrangements under the Act between a planning authority (such as Tamworth Regional Council) and a person or company (the developer) who has sought a change to an environmental planning instrument, or who has made, or proposes to make, a development application under which the developer is required to dedicate land free of cost, pay a monetary contribution, or provide any other material public benefit, or any combination of them, to be used for or applied towards a public purpose.

Tamworth Regional Council is not a party to any voluntary planning agreements as at 30 June 2022.

PUBLIC INTEREST DISCLOSURES

Council is required to have a Public Interest Disclosures Policy under section 6D of the Public Interest Disclosures Act, 1994 (the PID Act). Council's policy must have procedures for receiving, assessing and dealing with public interest disclosures, having regard for the Ombudsman's guidelines in formulation of the policy for the purposes of the Act. Our policy conforms to Council's Code of Conduct, Equal Employment Opportunity Policy, Workplace Harassment Policy and Workplace Grievance Procedure Policy.

The policy is accessible to all staff and the public via Council's website and is reviewed annually (the current version was adopted in February 2022).



Public Interest Disclosures in 2021/22	Total
Number of public officials who made PIDs	0
Number of PIDs received	0
Of PIDs received, number primarily about:	0
Corrupt conduct	0
Maladministration	0
Serious and substantial waste	0
Government information contravention	0
Local Government pecuniary interest contravention	0
Number of PIDs finalised	0

RATES AND CHARGES WRITTEN OFF

Rate or Charge	Postponed rates written off after 5 years	Conservation agreements	Pensioner rebates	Small balance write offs	Total
	\$	\$	\$	\$	\$
General Rates	83,653	8,386	1,161,954	1,210	1,255,203
Water Service Availability Charge	-	-	347,230	214	347,444
Water Consumption Charges	-	-	-	692	692
Sewerage Service Charges	-	-	314,060	425	314,486
Extra Charges	20,856	-	-	1,979	22,835
Total	104,509	8,386	1,823,244	4,521	1,940,660

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REMUNERATION - GENERAL MANAGER

The total remuneration comprised in the remuneration package of the General Manager during the year was \$369,297.

SENIOR STAFF

The total remuneration package for Council's five senior staff for the year (excluding the General Manager position) is broken down into the following components:

Remuneration to senior staff (excluding GM position)	Total 2021/22 \$
(i) the total of the values of the salary components of their packages	1,158,027.00
(ii) the total amount of any bonus payments, performance payments or other payments made to them that do not form part of the salary components of their packages	0
(iii) the total amount payable by the Council by way of the employer's contribution or salary sacrifice to any superannuation scheme to which any of them may be a contributor	117,829.00
(iv) the total value of any non-cash benefits for which any of them may elect under the package	11,089.00
(v) the total amount payable by the Council by way of fringe benefits tax for any such non-cash benefits	16,782.00
Total	1,303,727.00

SPECIAL RATE VARIATIONS

Transport	2021/22 \$
Council's annual allocation from the Special Rate received for transport assets.	2,242,420
Total unspent funds that will remain in the reserve for expenditure in following years.	3,635,720

Project and Expenditure - Renewal	2021/22 \$
Timber Bridge Replacement - Round 4 Preliminaries	27,599
Gravel Renewal - Halls Creek Road	880
Gravel Renwal - Coreena Road	17,857
Stirling Road Moore Creek Reseal	150
Gravel Renewal - Old Bundarra Road	72,213
Gravel Renewal - Oxley Lane	43,925
Pavement Renewal Back Kootingal Road	124,838
Gravel Renewal - Avondale Road	63,115

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Project and Expenditure - Renewal Cont.	2021/22 \$
Gravel Renewal - Bartons Lane	2,737
Gravel Renewal - Glenbarra Road	6,421
Gravel Renewal - Lagens Lane	10,923
Kable Ave	3,146
Daruka Road	1,274
Unnamed Road 97	740
Stafford Street - Reseal	8,945
Kookaburra Lane	327
Kinarra Street, South Tamworth	6,800
Cross Street, Attunga	3,503
Back Kootingal Road, Kootingal	30,081
Boomerang Street, Attunga	7,039
Hill Street, East Tamworth	7,268
David Street, South Tamworth	10,360
Charles Street, Moonbi	9,349
Walmar Road, Kootingal	5,357
Cole Road, West Tamworth	36,534
Dewhurst Street. West Tamworth	12,600
Gunnedah Road, Taminda	22,500
Anna Newman Lane, East Tamworth	1,483
Gravel Renewal - Macumba Lane	35,308
Bowlers Lane Seal	98,090
Calala Lane Final Seal	32,186
Burgess Lane Final Seal	4,408
Bligh Street Final Seal	19,807
Pavement Renewal Burgmans Lane	137,244
Pavement Renewal Meldorn Lane	9,143
Alice Street	13,082
Gravel Renewal - Carmarthon Road	25,394
Gravel Renewal - Unnamed Road 90	38,577
Gravel Renewal - Glen Barra Road	40,530
Stuart Place	28,533
Trevallyn Road	198,462
Kuloomba Street	16,478
Total	1,235,206

Special Rate Drainage - Drainage	2021/22 \$
Council's annual allocation from the Special Rate received for drainage assets.	333,606
Total unspent funds that will remain in the reserve for expenditure in following years.	663,990

Project and Expenditure - Renewal	2021/22 \$
NIL	

Special Rate Variation - Buildings	2021/22 \$
Council's annual allocation from the Special Rate received for building assets.	843,430
Total unspent funds that will remain in the reserve for expenditure in following years.	1,500,296

Project and Expenditure Buildings Renewal	2021/22 \$
Community Centre - Replacement Carpet	13,391
Tamworth - RWH Building - Lift Refurbishement	1,164
TRC - Regional Halls - Renewal of Fire Services	8,983
Limbri Hall - Toilet Renewal	2,352
Council Buildings - Fire Safety Compliance	10,033
Attunga Hall - Rainwater Tank Renewal	11,082
Nemingha Hall - Sub Structure, Piers & Stage Renewal	2,902
Tamworth 218 Peel Street - Stormwater Drainage Renewal	736
Tamworth Art Gallery - Kitchen Renewal	19,893
Tamworth Art Gallery - Plant Room Floor Reseal	1,606
Tamowrth Art Gallery - Upgrade Roof Access	8,810

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Project and Expenditure Buildings Renewal	2021/22 \$
Weabonga Hall Upgrade	26,744
Duri Hall - Floor Renewal & Reseal	21,320
Moonbi Hall - Internal Painting	5,790
Tamworth 25 Fitzroy Street - External Repaint	2,690
Tamworth Calala Cottage - Garden Shed Renewal	18,674
Manilla Museum - Awning Renewal	1,208
Moore Creek Hall - Kitchen Renewal	15,005
Tamworth 62 North Street - Partial Roof Renewal	9,729
Tamworth Ray Walsh House - Chemical Storage Renewal	6,470
Tamworth Ray Walsh House - Aircon Compressor Renewal	572
Nundle VIC Rear Entry Renewal	4,802
Moonbi Museum Security Screen Renewal	3,497
Attunga Youth Hall Floor Renewal	7,263
Moonbi Hall Exit Doors Renewal	1,829
Moonbi Hall Seating Renewal	9,901
Attunga Youth Hall External Paint Renewal	2,124
Nundle SES/RFS Lighting Renewal	10,910
Nundle Library Light Renewal	11,624
Nundle Office / Library Access Renewal	3,888
Manilla Halls Internal / External Light Renewal	13,597
Nundle Office Light Renewal	8,028
Barraba Office Awning Renewal	1,105
Beendemeer Hall Floor Renewal	2,179
Beendemeer Hall Gas Heater Renewal	810
Somerton Hall Toilets Minor Renewal	20,245
Weabonga Toilets Minor Renewal	5,424
Tamworth SES Drainage Renewal	623
Barraba New Office Fencing Renewal	10,538
Commercial Buildings Fire Services Renewal	10,025
Commercial Buildings Asbestos Rectification Renewal	38,970
Kootingal Hall / Library Toilet Renewal	4,492
Barraba One Stop Shop - Storm Water Drainage Renewal	9,690
Debt Service - Principal - Public Ameneties (Part)	50,000
Total	420,718

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Special Rate Variation - Parks and Recreation	2021/22 \$
Council's annual allocation from the Special Rate received for Parks and Recreation	71,295
Total unspent funds that will remain in the reserve for expenditure in following years.	147,477

Project and Expenditure	2021/22 \$
Regional Playground - Netting Upgrade	4,670
Anzac Park - Garden Upgrade	5,455
Regional Playground - Hand Dryer Renewal	1,685
Chauvel Park - Synthetic Grass Renewal	8,102
Riverside 6 - Synthetic Grass Renewal	7,696
Regional Playground- Sandpit Wall Renewal	4,364
Tamworth - ANZAC Park Playground	13,323
Regional Playground Flying Fox Harness Seat - Renewal	3,724
Columbarium Wall - Manilla	2,727
Total	51,746



Kootingal Library

Special Rate Variation- Sport and Entertainment Venues	2021/22 \$
Council's annual allocation from the Special Rate received for Sport and Entertainment Venues	255,585
Total unspent funds that will remain in the reserve for expenditure in following years.	516,384

This was expended on the following projects:

Project and Expenditure	2021/22 \$
Town Hall - Power Outlet Bank, Upper Stage	3,000
Town Hall - Coil Gan Unit Air-Con Unit	3,885
Performing Art Centre - Feasability Study	2,135
TRECC - Side Door Renewal - Stage 1	37,917
TRECC - Paint Foyer	5,540
TRECC Foyer Carpet	53,100
Sports Dome - Foyer Lights Replacements (Part)	11,590
Barraba Swimming Pool - Pool Lane Ropes Renewal	5,680
South & West - Pool Covers & Lane Rope Renewal	30,087
Nundle Pool - Circulation Pump Replacement	6,328
South & West Pool Roller Door Upgrade	4,491
Barraba Pool - Awning Replacement	3,685
Nundle Pool - Tiling Upgrade	5,550
Nundle Pool - Bunded Tank	9,495
South & West Pool - Switchboard Replacement	17,596
Kootingal Pool Starting Blocks Upgrade (Part)	5,000
Total	205,079

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WORK CARRIED OUT ON PRIVATE LAND

The total income from private work in 2021-22 was \$651,719

Council may carry out any kind of work that may lawfully be carried out, on any private land in agreement with its owner, in accordance with Section 67 of the Local Government Act, 1993. Private works may include paving, road marking, kerbing, guttering, ditching, tree planting, excavation, land clearing, water, sewerage and drainage connections etc.

Private work was carried out on the basis of a charge representing full cost recovery of the work carried out plus a margin for profit. The profit margin is dependent on and subject to market forces applying at the time.

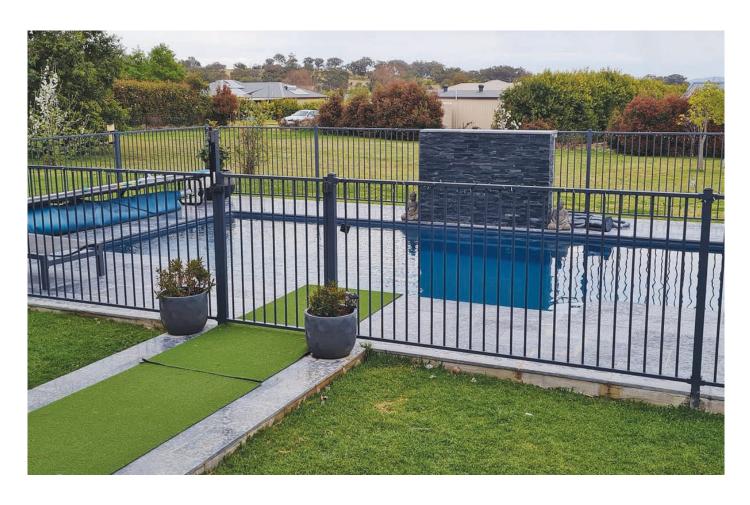
SWIMMING POOL INSPECTIONS & CERTIFICATE OF COMPLIANCE

The Annual Report prepared under section 428 of the Local Government Act 1993 is required to include: the number of swimming pool inspections made by councils under the Swimming Pools Act 1992 of tourist and visitor accommodation and premises with two or more dwellings. These categories of premises are to be inspected at least once every three years.

There were 38 inspections recorded for this financial year. A written request is forwarded to the owners of the swimming pool to arrange access for an inspection to be undertaken and payment of the inspection fee in accordance with Section 22F of the Act.

Furthermore, the following data is also required to be provided:

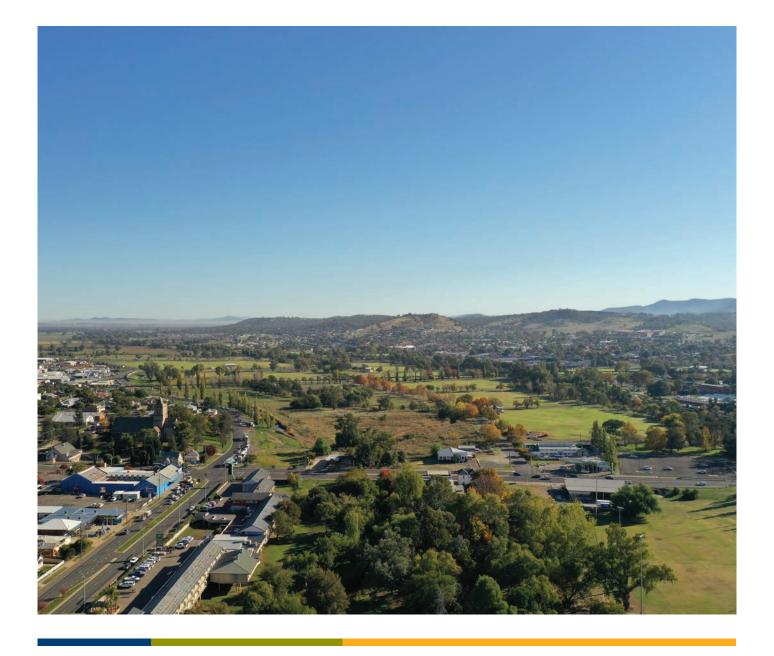
- There were 32 inspections resulting in the issuing of a certificate of compliance.
- There were 6 inspections resulting in the issuing of a certificate of non-compliance



STORMWATER MANAGEMENT SERVICES

Council levied Stormwater Management Services of \$624,327 in 2021-2022;

Stormwater Management Services Works	2021/22 \$
Internal Loan - Principal and Interest repayment - West Tamworth Drainage Works	251,873
Drainage Study - North and East Tamworth	1,536
Drainage Strategy - Warwick Road/Bylong Road	2,608
Tamworth Stormwater Management Plan Review / Update	13,070
Total	269,087
Total unspent funds that will remain in the reserve for expenditure in following years.	1,383,604



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GLOSSARY

Term	Definition
AELEC	Australian Equine and Livestock Events Centre
Annual Operating Plan (AOP)	This annual operating plan provides details of projects and activities contained in the Delivery Program to be undertaken during the financial year
Asset	An economic resource owned or controlled by Council that enables services to be provided and that has a used life of greater than 12 months
Asset management	A systematic approach through which Council optimally and sustainably manages its assets and asset systems, their associated performance, risks and expenditures over all phases of their life cycles
Balance Sheet	This discloses the assets, liabilities and equity of Council
Capital income	Income received for the specific purpose of aquiring assets
Capital Works Program	Council's major works program assigned to 'capital' budgets (usually achieved over a four year period). It should be noted that not all expenditure within Council's Capital Works Program is capitalised
Cash Flow Statement	This statement presents the cash flows associated with Council's operating, financing and investing activities
Catchment	Area of land that drains rainfall into a river or lake
Community Strategic Plan (CSP)	Identifies the community's main priorities and aspirations for the future and sets out strategies to achieve them. Council's role is to initiate, prepare and maintain the Plan on behalf of the area but other partners such as state agencies and community groups also play a role in delivering the long term objectives of the plan.
Debt servicing ratio	Principal and interest on debt divided by available revenue to fund debt
Delivery Program (DP)	This is a statement of a commitment to the community. It outlines what Council intends to do towards achieving its long term objectives and priorities over a four year period
Destination Tamworth	A brand developed by Council to promote the region as a destination to live, work, play and invest
Fair Value	This is a rational and unbiased estimate of the potential market price of a good, service, or asset. It takes into account such objective factors as: acquisition/production/distribution costs, replacement costs, or costs of close substitutes
Governance	Governance comprises the traditions, institutions, policies and processes that determine how power is exercised, how citizens are given a voice, and how decisions are made on issues of public concern
Heritage	Refers to the extensive Aboriginal, natural, social and built history of the Tamworth region. It consists of those places and objects, including houses, public and commercial buildings, parks and monuments, that we as a community have inherited from the past and want to hand on to future generations. In a planning context, heritage refers to things in our built and natural environment that we want to preserve for future generations to enjoy

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GLOSSARY

Term	Definition
Income Statement	This statement shows the operating result and change in net assets from operations during the year
Infrastructure	Roads, buildings, bridges, pavements, cycle ways and other constructions
Intangible assets	Acquisitions that provide long term benefits but do not have a physical form, e.g. licences
Local Environmental Plan (LEP)	An environmental planning instrument that contains legally binding provisions relating to development
Namoi Unlimited - Joint Organisation of Councils trading as Namoi Unlimited	Comprising the Councils of Gwydir Shire, Gunnedah Shire, Liverpool Plains Shire, Tamworth Regional, Walcha Council
Net financial liabilities ratio	Liabilities less assets divided by operating revenue
Operating surplus ratio	Operating result divided by total operating revenue excluding capital items
Performance statement	The Performance Statement outlines the Key Strategic Activities and how the organisation has performed against the set performance targets. This statement is independently audited and printed in the Annual Report
Program	A program is an endeavour to deliver a particular strategic outcome and related benefits, and in doing so, coordinates a group of related projects, activities and work streams. Programs of services are natural groupings of services.
Section 64 Contributions	Cash contributions from developers towards network assets for water and sewer funds
Section 94 Contributions	Cash contributions from developers towards community assets for general fund
Service charges	Annual charges for the availability of waste, water and sewer services
Social justice principles	Measures that decrease or eliminate inequity; promoting inclusiveness of diversity; and establishing environments supportive of all people
Tamworth Tomorrow	Council's Regional Economic Development Strategy to 2021
The Long Term Financial Plan (LTFP)	Is one of the three components which make up the Resourcing Strategy that informs the Community Strategic Plan and Delivery Program
Themes	Recurring priorities guiding Council's strategic planning into a common area
Values	A principle, standard, or quality considered worthwhile or desirable
Vision	An aspirational description of what an organisation would like to achieve or accomplish in the mid-term or long-term future

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ACRONYMS

ABS	Australian Bureau of Statistics
AELEC	Australian Equine and Livestock Events Centre
CBD	Central Business District
ссти	Closed-circuit television
CSP	Community Strategic Plan
EEO	Equal Employment Opportunity
GIPA	Government Information (Public Access) Act 2009

IP&R	Integrated Planning & Reporting framework
IPART	Independent Pricing and Regulatory Tribunal
IPP& E	Infrastructure, Property, Plant & Equipment
LEP	Local Environmental Plan
LGA	Local Government Area
OLG	Office of Local Government
TRECC	Tamworth Regional Entertainment and Conference Centre



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